



Société d'Expertise-comptable inscrite au Tableau de l'Ordre de Paris
SAS au capital de 30 500€

CERTIFICATION

I, the undersigned, Arnaud ROUGAGNOU, in my capacity as Chartered Accountant, of the company :

Company name : E-CUBE Strategy Consultants SAS

Registered office : 8 rue Royale 75008 PARIS

SIRET NUMBER : 513 700 161 00039

We hereby certify that, based on the information in our possession and our knowledge of the company, it complies with the rules and assertions set out in the document entitled "Declaration of fiscal transparency and ethics policy" attached to this certificate.

For the benefit of whom it may concern.

Paris, April 15, 2025

Arnaud ROUGAGNOU

French state-qualified chartered accountant

Statement on tax transparency

As a corporate citizen, E-CUBE Strategy Consultants SAS ensures compliance with the regulations in force in each country in which the firm operates and that it files all tax returns and pays all taxes due within the deadlines. The company is committed to complying with both the spirit and the letter of tax laws in all operating countries, ensuring that value creation is not transferred to low tax jurisdictions. Tax structures are driven by genuine business purposes, adhering to the arm's length principle for transfer pricing. We rigorously ensure compliance with our due diligence obligations regarding our suppliers and, as such, verify that those established in France and conducting their activities there duly fulfill their tax obligations in the French territory.

In that regard, E-CUBE Strategy Consultants SAS along with its shareholder companies and subsidiaries, pay their taxes and fiscal charges in the country where they are established, namely in France and in the United Kingdom. The use of secrecy jurisdictions or tax havens for tax avoidance purposes are excluded. The tax policy aligns with the overall business strategy and governance framework, reflecting a dedication to the highest transparency and ethical standards.

Certifié conforme



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